## 西北师范大学商学院 2013---2014 学年第一学期期末考试

## 《组织行为学 Organizational Behavior》(双语)试卷

题目	I	II	III	IV	V	VI	总分
得分							

兴早		专业:		工厂分区		卅夕	
子与:		4 亚:		均工幼【:		_灶石:	
得分	评卷人	I . Cl questions.(1		est answer	for eac	h of the	following
		1. Which of	the following	g would <u>not</u> b	e conside	ered an org	ganization?
	·						
A) a c							
	niversity						
	nilitary un						
D) all	adults in a	a given commu	ınity				
A) dee B) sur C) sha	ep-level di face-level	diversity s and preference	-	l disability sta	atus are e	xamples o	f
3. The	emotiona	l, or feeling co	mponent of a	a person's atti	tude is ca	ılled	•
A) cor	nplex und	lerstanding					
B) the	cognitive	component					
		component					
D) a c	omplex at	titude					
4. Whi	ch of the	following state	ments about	the determina	ants of pe	ersonality i	s true?
A) Per	 sonality a	ppears to have	no determin	ants.			
B) Per	sonality a	ppears to be a	result of exte	ernal factors.			
C) Per	sonality a	ppears to be a	result of only	y environmen	tal factor	·s.	
D) Per	sonality a	appears to be a	result of bot	h hereditary a	nd enviro	onmental f	actors.
depend		ame of the theoremeaning we	•		-		•

B) judgment theory
C) selective perception theory
D) attribution theory
<ul> <li>6. What term is used for the tendency of an individual to attribute his own successes to internal factors while putting the blame for failures on external factors?</li> <li>A) fundamental attribution error</li> <li>B) self-serving bias</li> <li>C) consistency</li> <li>D) stereotyping</li> </ul>
<ul><li>7. What sort of groups is defined by the organization's structure?</li><li>A) informal</li><li>B) task</li><li>C) friendship</li><li>D) formal</li></ul>
<ul> <li>8. Which of the following helps explain the current popularity of teams? Teams</li> <li>A) are easier to manage</li> <li>B) better utilize employee talents</li> <li>C) are less expensive</li> <li>D) promote socialization and cohesion</li> </ul>
<ul> <li>9. Communication must include both the and the understanding of meaning.</li> <li>A) transportation</li> <li>B) interpretation</li> <li>C) triaging</li> <li>D) transference</li> </ul>
<ul> <li>10. Leadership is best defined as</li> <li>A) the ability to influence a group in goal achievement</li> <li>B) keeping order and consistency in the midst of change</li> <li>C) implementing the vision and strategy provided by management</li> <li>D) coordinating and staffing the organization and handling day-to-day problems</li> </ul>
得分 评卷人 II. Translate the following terms.(2for1,20%)  1. Job Involvement
2. Organizational Commitment

3. Employee Engagement

	tional Interence Gre	elligence (EI) oups
6.群体总	思维	
7.人际拉	支能	
8.工作流	满意度	
9.组织公	公民行为	
10.期望	理论	
得分	评卷人	${ m III}$ . Please explain the following nouns in English. (4for1,20%)
		1. Psychological Empowerment
2. Social 3. Stereo	I Loafing otyping	
4. Inter	racting Gi	oups
5. Cohes	siveness	

得分	评卷人		

#### IV. Answer the following questions. (6for1,30%)

1. How can managers increase job satisfaction?

2. What is the difference between formal and informal groups?

3. How can group cohesiveness be increased?

4. What are the differences between leadership and management?

5. What is a positive organizational culture and what key variables are used in creating it?

# 得分 评卷人

#### V. Case Analysis. (10for1, 10%)

"过去的生活是那么简单",一位伐木工有感而发,"我父亲砍下木头来,把它们送到锯木厂,从而得到报酬,木材的需求十分稳定,树木的供应绰绰有余,那时候的生活是多么美好啊!""那现在有什么不同呢?"有人问这位伐木工。"一切都变了,现在的伐木设备要花费几十万美元,我要做什么都要得到政府的允许才行。环境保护组织反对伐木,木材需求的波动很大,极度残酷的竞争使我多挣一个美元都十分困难。我不知道还能否挣扎着维持生计。"

根据案例,回答以下问题:

- (1) 组织变革的动力和阻力有哪些?
- (2) 假如你是组织的领导者,对于变革应如何调控和管理?

得分	评卷人

#### VI. Discuss. (10for1,10%)

联系实际谈谈人际关系在组织中的作用。